

Capital markets update

LONDON, FEBRUARY 7, 2018



Forward-looking statements

This presentation contains certain forward-looking statements that involve risks and uncertainties. In some cases, we use words such as "ambition", "continue", "could", "estimate", "expect", "believe", "focus", "likely", "may", "outlook", "plan", "strategy", "will", "guidance" and similar expressions to identify forward-looking statements. All statements other than statements of historical fact, including, among others, statements regarding plans and expectations with respect to market outlook and future economic projections and assumptions; Statoil's focus on capital discipline; expected annual organic production through 2017; projections and future impact of efficiency programmes including expected efficiency improvements, including expectations regarding costs savings from the improvement programme; capital expenditure and exploration guidance for 2017; production guidance; Statoil's value over volume strategy; organic capital expenditure for 2017; Statoil's intention to mature its portfolio; exploration and development activities, plans and expectations, including estimates regarding exploration activity levels; projected unit of production cost; equity production and expectations for equity production growth; planned maintenance and the effects thereof; impact of PSA effects; risks related to Statoil's production guidance; accounting decisions and policy judgments, ability to put exploration wells into profitable production, and the impact thereof; expected dividend payments, the scrip dividend programme and the timing thereof; estimated provisions and liabilities; and the projected impact or timing of administrative or governmental rules, standards, decisions or laws, including with respect to and future impact of legal proceedings are forward-looking statements. You should not place undue reliance on these forward-looking statements. Our actual results could differ materially from those anticipated in the forward-looking statements for many reasons

These forward-looking statements reflect current views about future events and are, by their nature, subject to significant risks and uncertainties because they relate to events and depend on circumstances that will occur in the future. There are a number of factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements, including levels of industry product supply, demand and pricing; price and availability of alternative fuels; currency exchange rate and interest rate fluctuations; the political and economic policies of Norway and other oil-producing countries; EU developments; general economic conditions; political and social stability and economic growth in relevant areas of the world; global political events and actions, including war, political hostilities and terrorism; economic sanctions, security breaches; changes or uncertainty in or non-compliance with laws and governmental regulations; the timing of bringing new fields or wells on stream;

an inability to exploit growth or investment opportunities; material differences from reserves estimates; unsuccessful drilling; an inability to find and develop reserves; ineffectiveness of crisis management systems; adverse changes in tax regimes; the development and use of new technology; geological or technical difficulties; operational problems; operator error; inadequate insurance coverage; the lack of necessary transportation infrastructure when a field is in a remote location and other transportation problems; the actions of competitors; the actions of field partners; the actions of governments (including the Norwegian state as majority shareholder); counterparty defaults; natural disasters and adverse weather conditions, climate change, and other changes to business conditions; an inability to attract and retain personnel; relevant governmental approvals; industrial actions by workers and other factors discussed elsewhere in this report. Additional information, including information on factors that may affect Statoil's business, is contained in Statoil's Annual Report on Form 20-F for the year ended December 31, 2016, filed with the U.S. Securities and Exchange Commission (and section 2.10 Risk review – Risk factors thereof). Statoil's 2016 Annual Report and Form 20-F is available at Statoil's website www.statoil.com.

Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot assure you that our future results, level of activity, performance or achievements will meet these expectations. Moreover, neither we nor any other person assumes responsibility for the accuracy and completeness of these forward-looking statements. Any forward-looking statement speaks only as of the date on which such statement is made, and, except as required by applicable law, we undertake no obligation to update any of these statements after the date of this report, whether to make them either conform to actual results or changes in our expectations or otherwise.

Prices used in the presentation material are given in real 2017 value, unless otherwise stated. We also confirm that we have obtained approval from IHS Markit, Barclays, IPA, Rushmore and Wood Mackenzie to publish data referred to on slides in this presentation.



Delivering high value in our international portfolio

Lars Christian Bacher & Torgrim Reitan
EVP Development and Production International EVP Development and Production USA



Leveraging experience internationally

Value drivers



1. Estimated Ultimate Recovery (EUR).

2. Non-sanctioned assuming 70 USD/bbl. Includes projects with identified business case. Excludes unconventional.

3. Current capacity to Canadian, New York and Gulf markets.

4. NPV increase based on the production and opex effects of the integrated operations rooms.

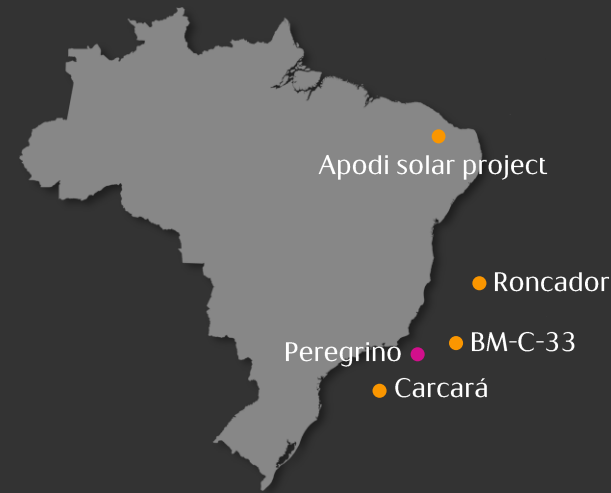
Brazil

Value creation in a core area

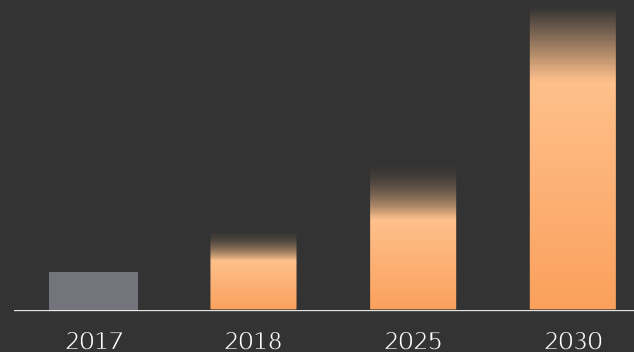


Delivering a high value, low carbon portfolio

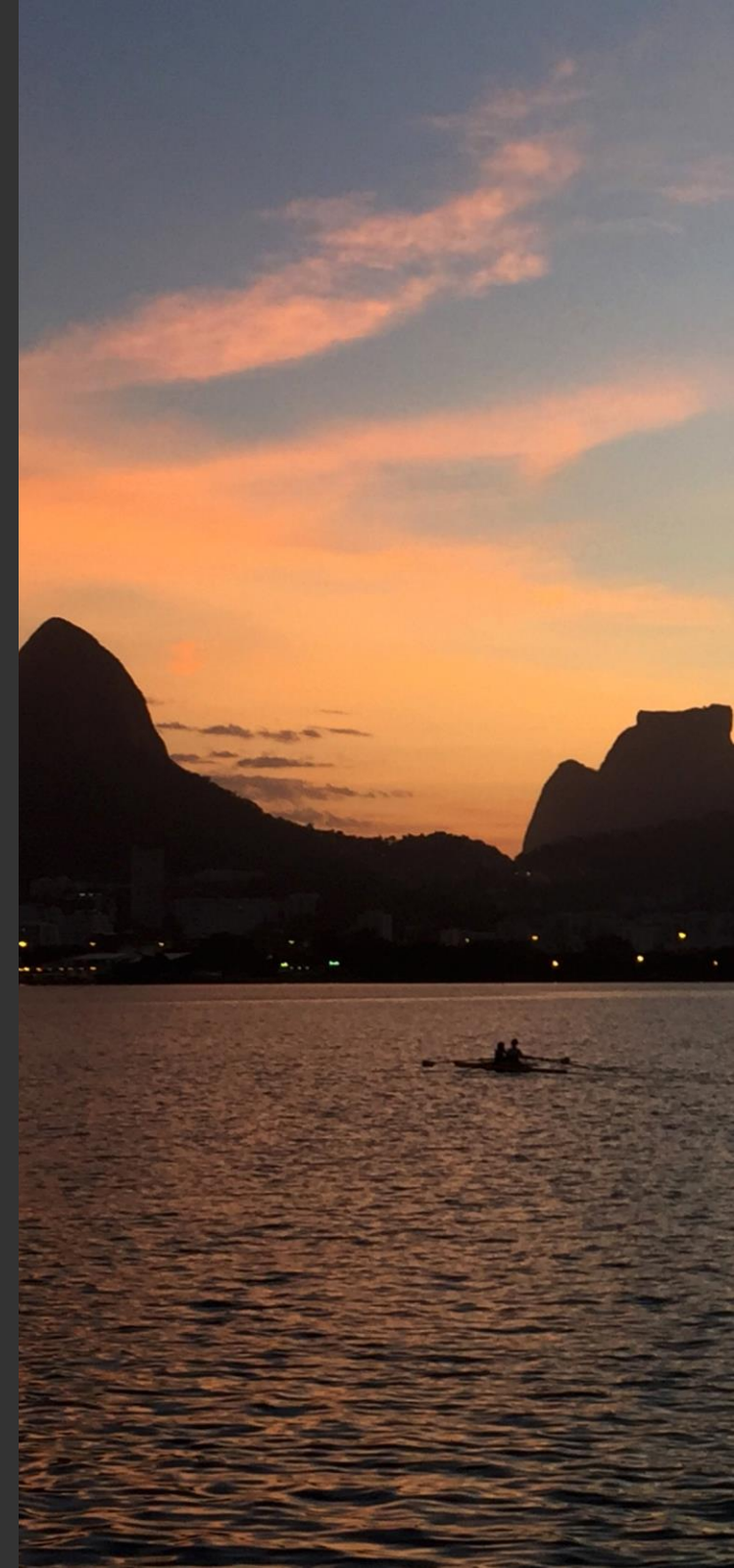
- First oil Peregrino phase 2 - 2020
- BM-C-33, opportunity to build a gas value chain
- Carcará, access to a world class pre-salt asset
- Roncador, execution of strategic partnership with Petrobras
- Five firm exploration and appraisal wells with rig options for more in 2018-2020
- Statoil's first solar development project (Apodi)



Leading international operator¹
with strong equity production growth



1. Statoil is the operator of Peregrino, BM-C-33, and Carcará.



Peregrino | Enabling the future through operational excellence

Safe production

Serious incident frequency¹

Below
0.5

Barrels of oil produced²

160
million

Improved profitability

Peregrino phase 1 cost³ per boe

-22%
2013 - 2017

Peregrino phase 2 break-even

42
USD/bbl

Operational efficiency improvement

Production efficiency

10_{pp}
Increase from 2016

Peregrino safety critical maintenance

54%
Improvement from 2015 - 2017

1. Per million hours worked.

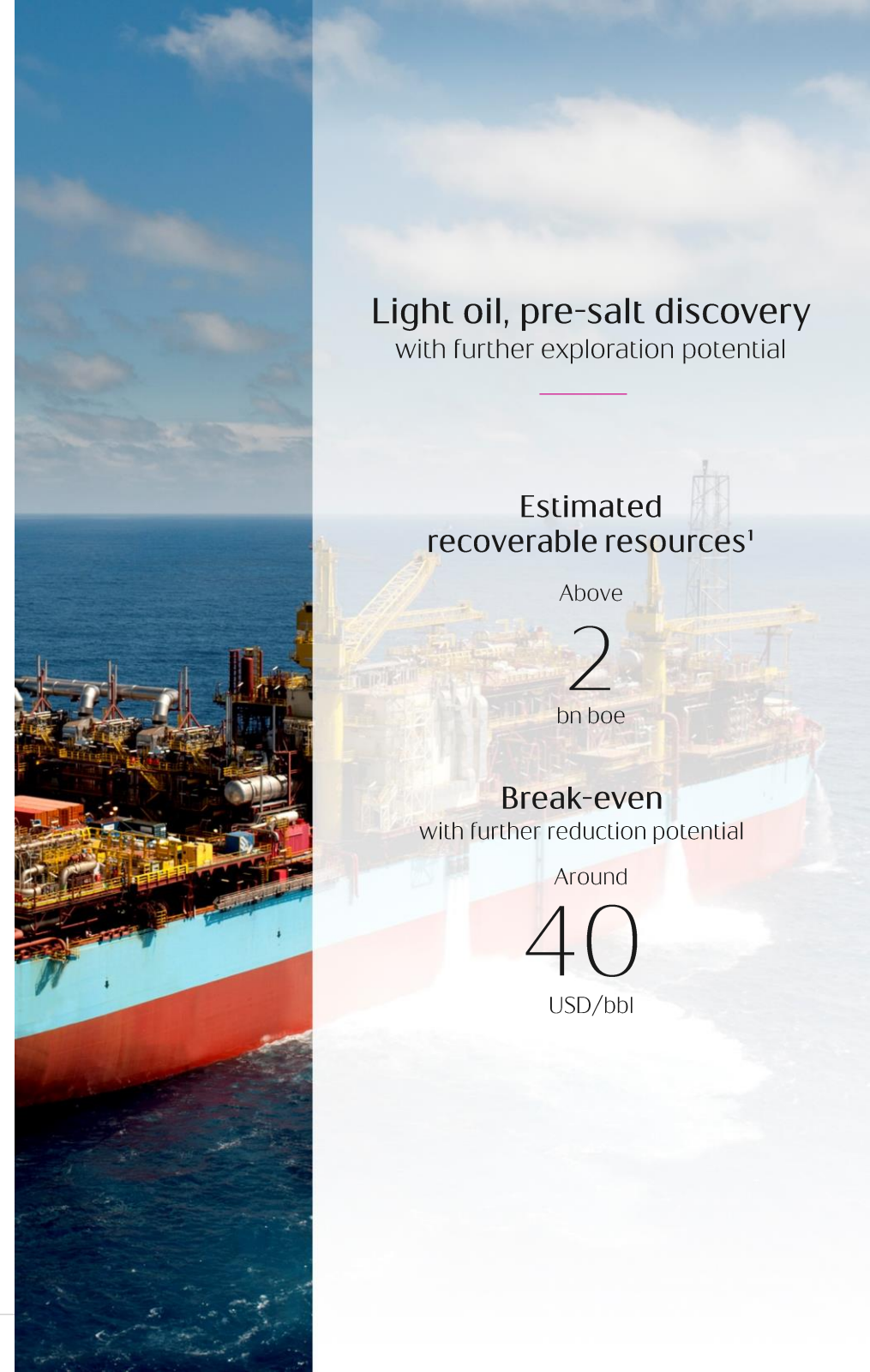
2. Since first oil in 2011.

3. Opex and capex.

Carcará | A world class asset



1. Volume estimates include Carcará North.



Light oil, pre-salt discovery
with further exploration potential

Estimated recoverable resources¹

Above

2

bn boe

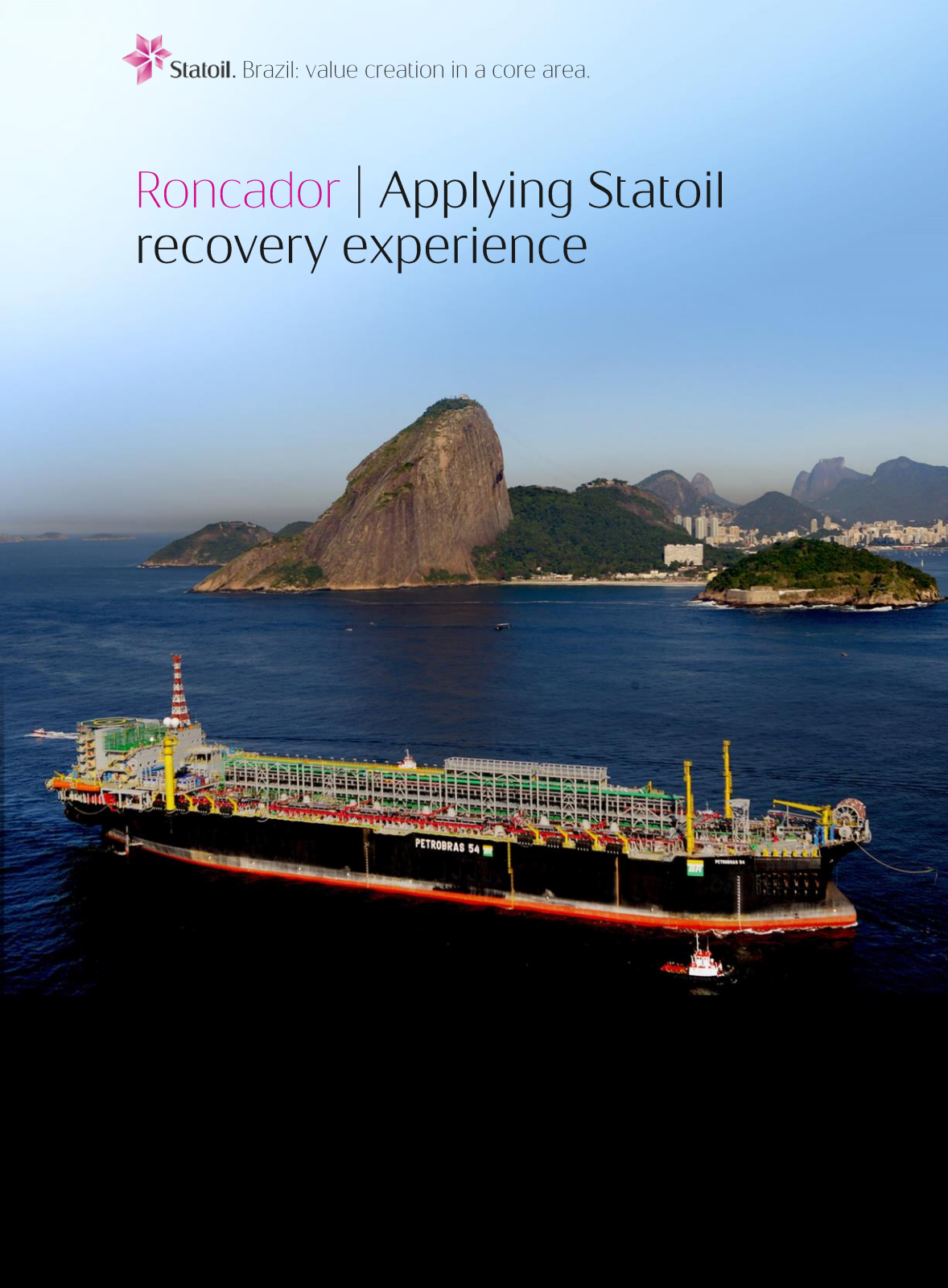
Break-even
with further reduction potential

Around

40

USD/bbl

Roncador | Applying Statoil recovery experience



Large profitable
production upside

Barrels of oil in
place

10_{bn}

Expected recovery factor
increase

5%

from 2018

Strategic partnership with
Petrobras

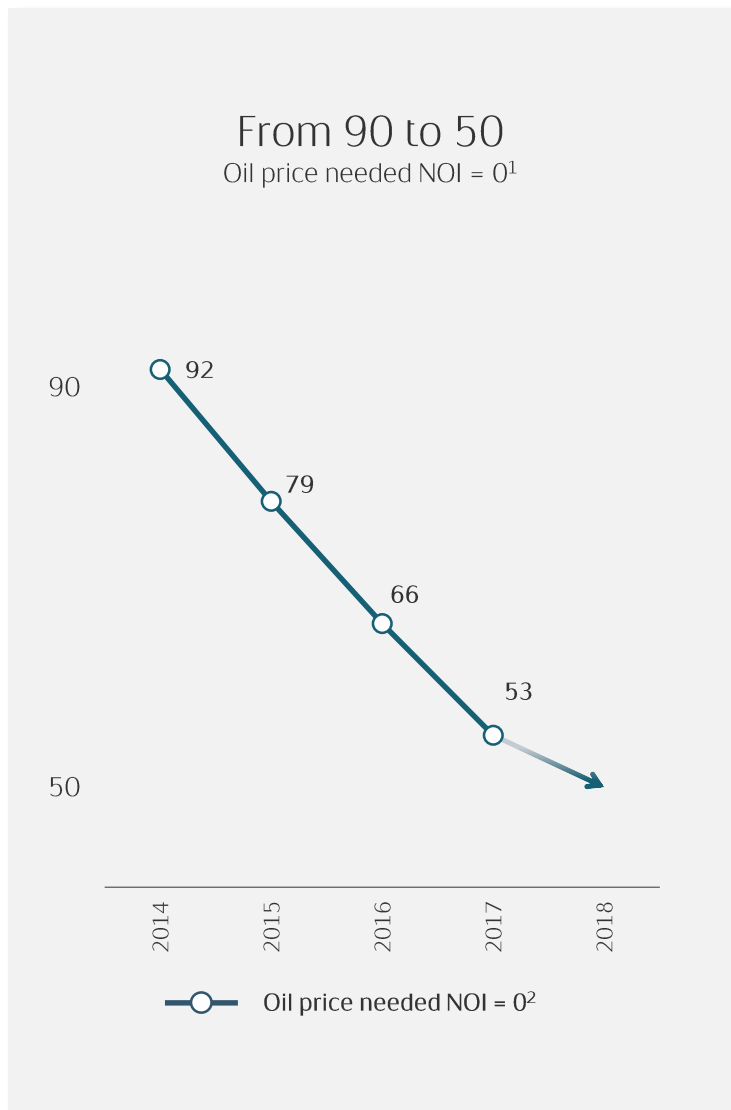
- Opportunity for Statoil to leverage IOR experience
- Increase future planned production from 1 bn to 1.5 bn boe and extending life of field by 5-10 years

DPUSA

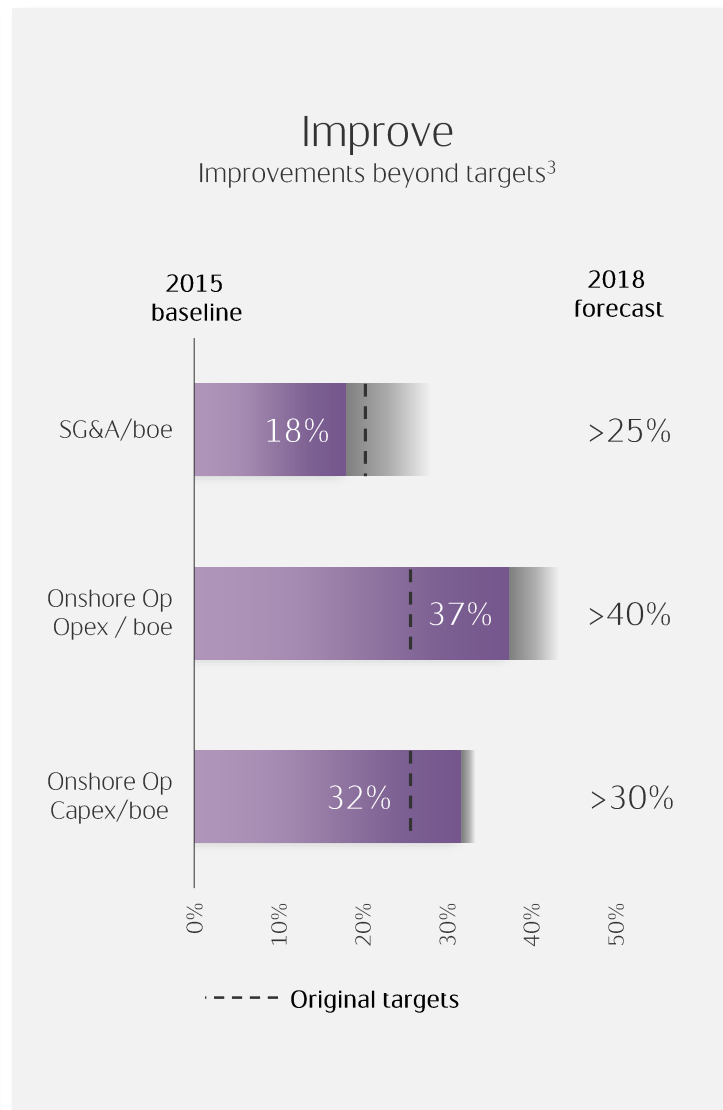
The flexible cash
generator at 50 USD WTI



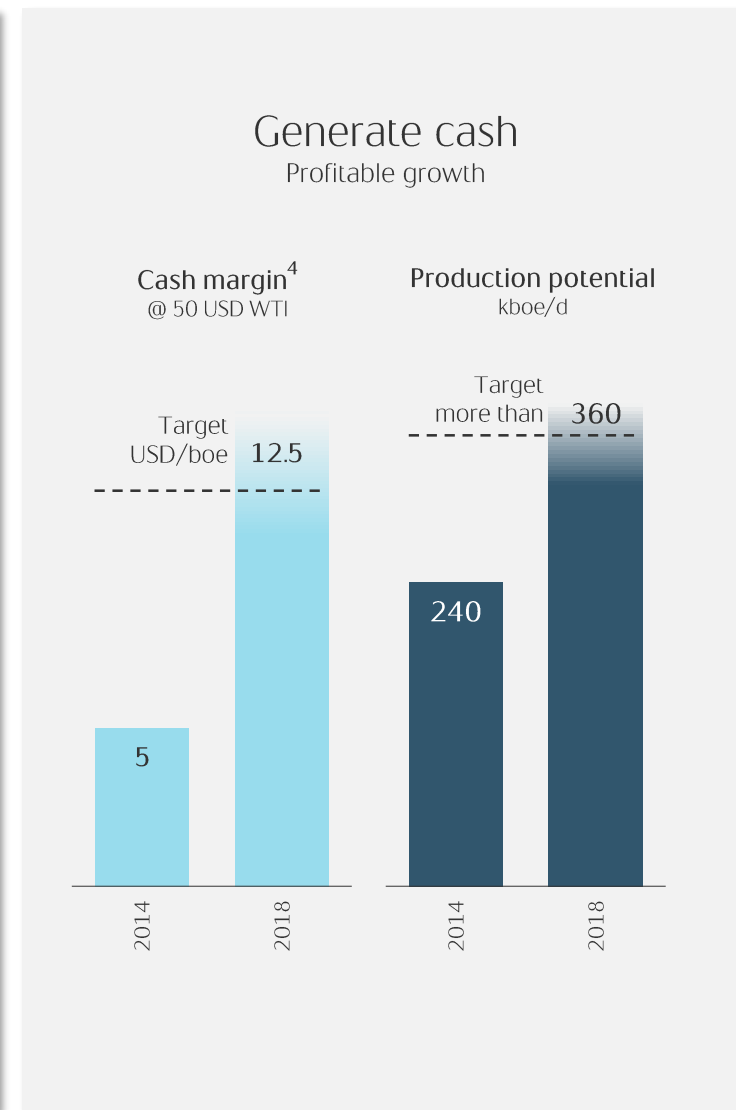
2015-18 Transformation | On Track



1. Adjusted NOI; excluding exploration and downstream. Assumes product and gas prices correlate to changes in the WTI price.
 2. Impairments since 2014 contribute with approximately 10 USD/bbl.



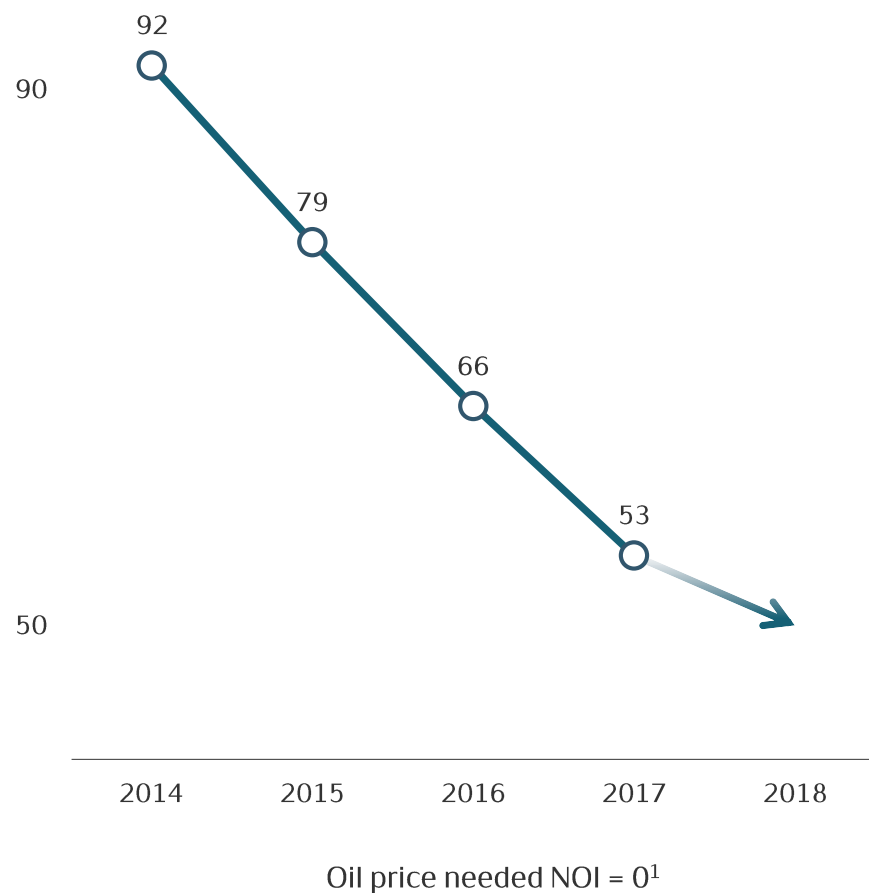
3. 2018 target for onshore operated capex USD/boe: 25%; onshore opex USD/boe: 25%; SG&A USD/boe: 20%.



4. After tax margin at 50 USD WTI. Assumes product and gas prices correlate with WTI prices.

DPUSA

From needing funding to surplus cash



1. Adjusted NOI; excluding exploration and downstream. Assumes product and gas prices correlate to changes in the WTI price.

DPUSA:

- Around 5 bn USD net cash flow from 2018-2020²

US Offshore: Below 50 USD³ NOI BE⁴ from 2018

- Seven producing fields, two in development
- 50% production growth from 2018-2020
- Above 45 USD cash margin per boe at 70 USD³

US Onshore: Below 50 USD³ NOI BE⁴ from 2018

- Largest contributor to “90 to 50” improvements
- Bakken and APB⁵: 45-50 USD³ NOI BE (2018)
- Eagle Ford: Below 70 USD³ NOI BE (2018)

2. Assuming 70 USD/bbl WTI, accumulated net cash flow after tax and investments 2018-2020.

3. WTI oil price.

4. BE = Oil price needed NOI = 0.

5. Appalachian basin (Marcellus and Utica).

Using the whole of Statoil to build competitive advantage onshore

Value drivers

 <p>Operational excellence</p> <p>Drilling efficiency</p> <p>34%</p> <p>Increase wells per rig¹ 2016 - 2017</p> <ul style="list-style-type: none"> • The perfect well • Predictive analytics to improve production efficiency 	 <p>World class recovery</p> <p>Completion technology</p> <p>35%</p> <p>US Onshore EUR² improvement 2015 - 2017</p> <ul style="list-style-type: none"> • Applying global knowledge • High R&D and technology content 	 <p>Leading project delivery</p> <p>Cost reductions</p> <p>50%</p> <p>Wells in portfolio below 50 USD WTI break-even</p> <ul style="list-style-type: none"> • Standardized facilities design • Integrated field planning 	 <p>Premium market access</p> <p>Midstream & marketing</p> <p>Above 600 mmBtu/d</p> <p>Capacity to premium US/CAN gas markets³</p> <ul style="list-style-type: none"> • Applying 30 years of gas value chain experience • APB gas sold to Toronto and Manhattan 	 <p>Digital leader</p> <p>Integrated remote operations</p> <p>Around 500 million USD Added value⁴</p> <ul style="list-style-type: none"> • Drone based technologies • Downhole fiber optics
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1. Average number of wells per rig per year improvement.

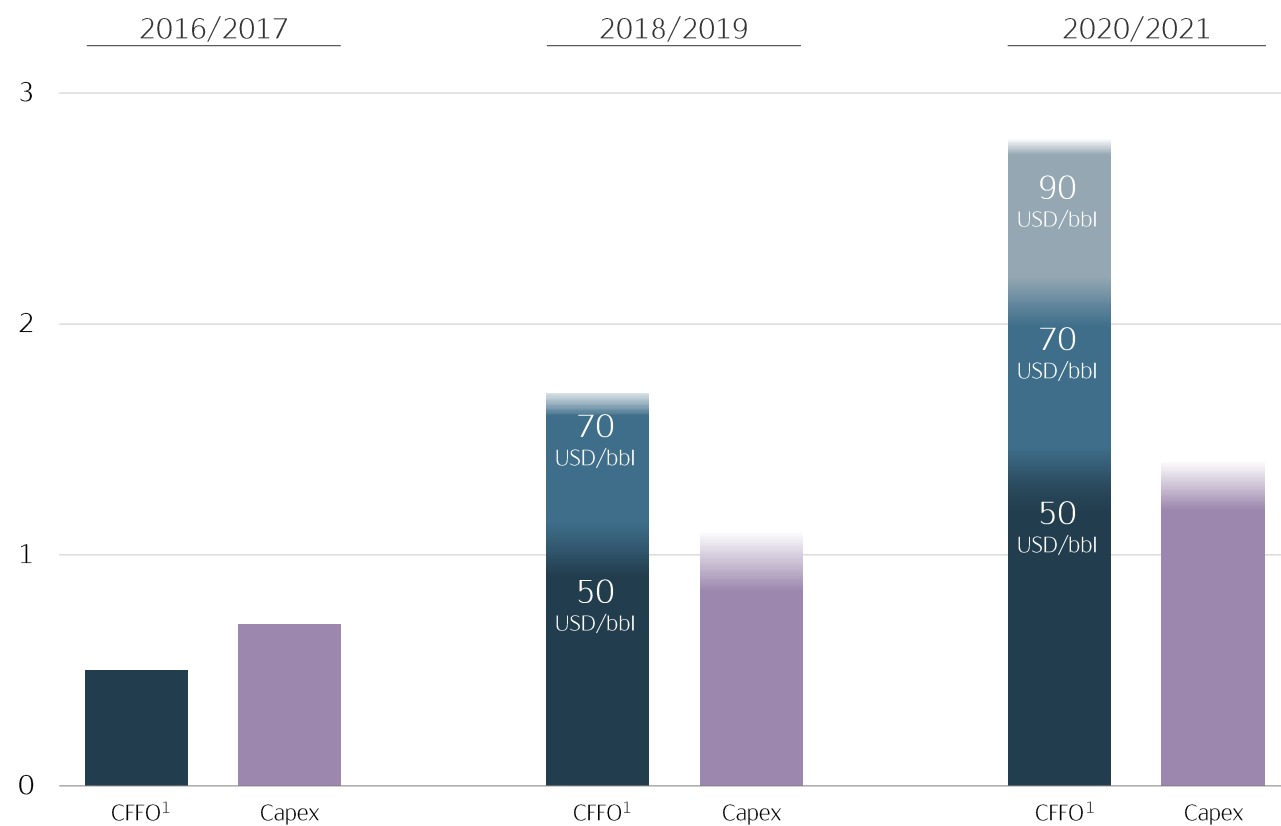
2. Estimate ultimate recovery.

3. Current capacity to Canadian, New York and Gulf markets.

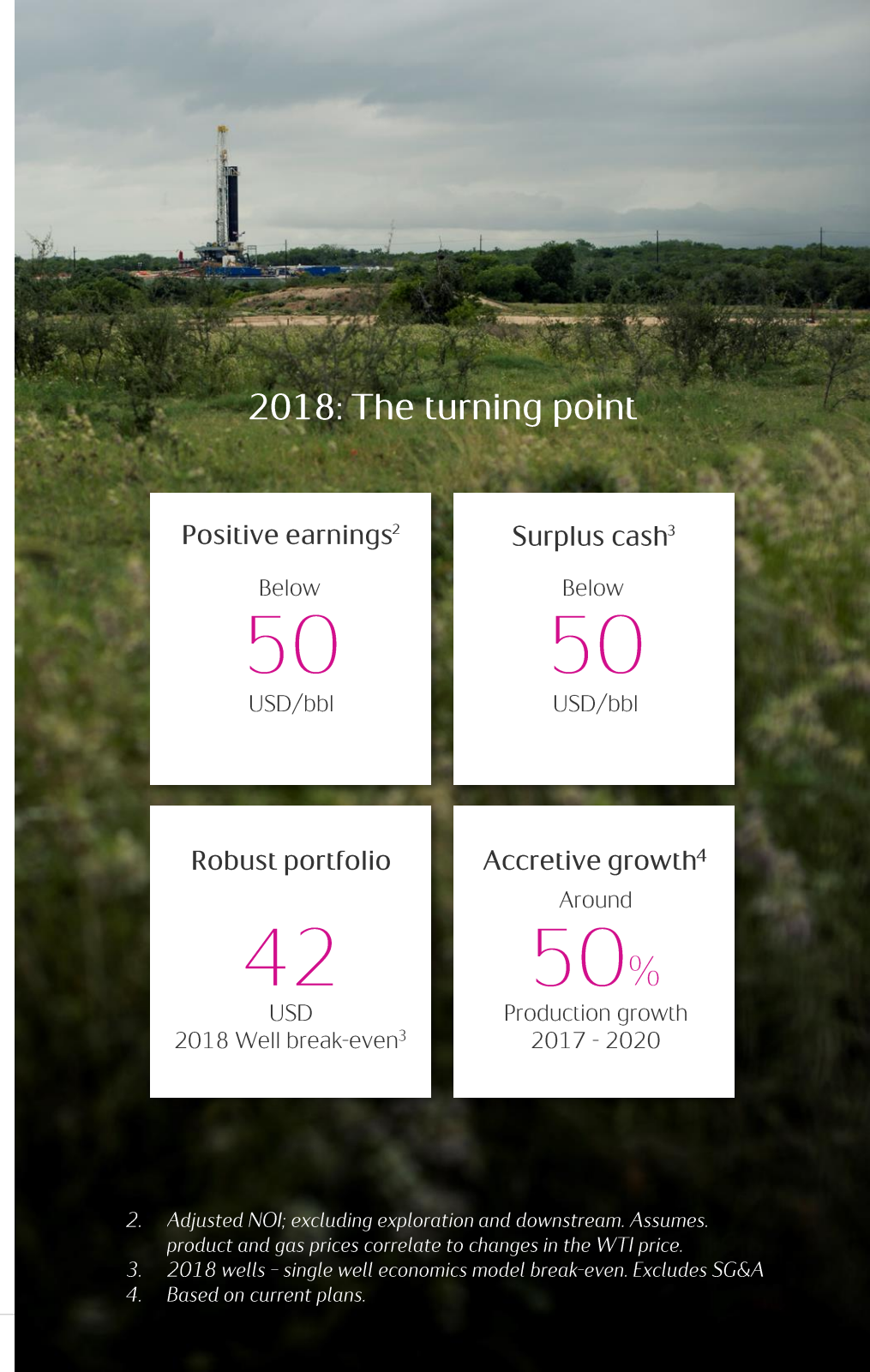
4. NPV increase based on the production and opex effects of the integrated control rooms.

US Onshore

Positive earnings, surplus cash, and growing at 50 USD/bbl¹



1. WTI price



2018: The turning point

Positive earnings²

Below

50

USD/bbl

Surplus cash³

Below

50

USD/bbl

Robust portfolio

42

USD
2018 Well break-even³

Accretive growth⁴

Around

50%

Production growth
2017 - 2020

2. Adjusted NOI; excluding exploration and downstream. Assumes product and gas prices correlate to changes in the WTI price.

3. 2018 wells - single well economics model break-even. Excludes SG&A

4. Based on current plans.

DPUSA

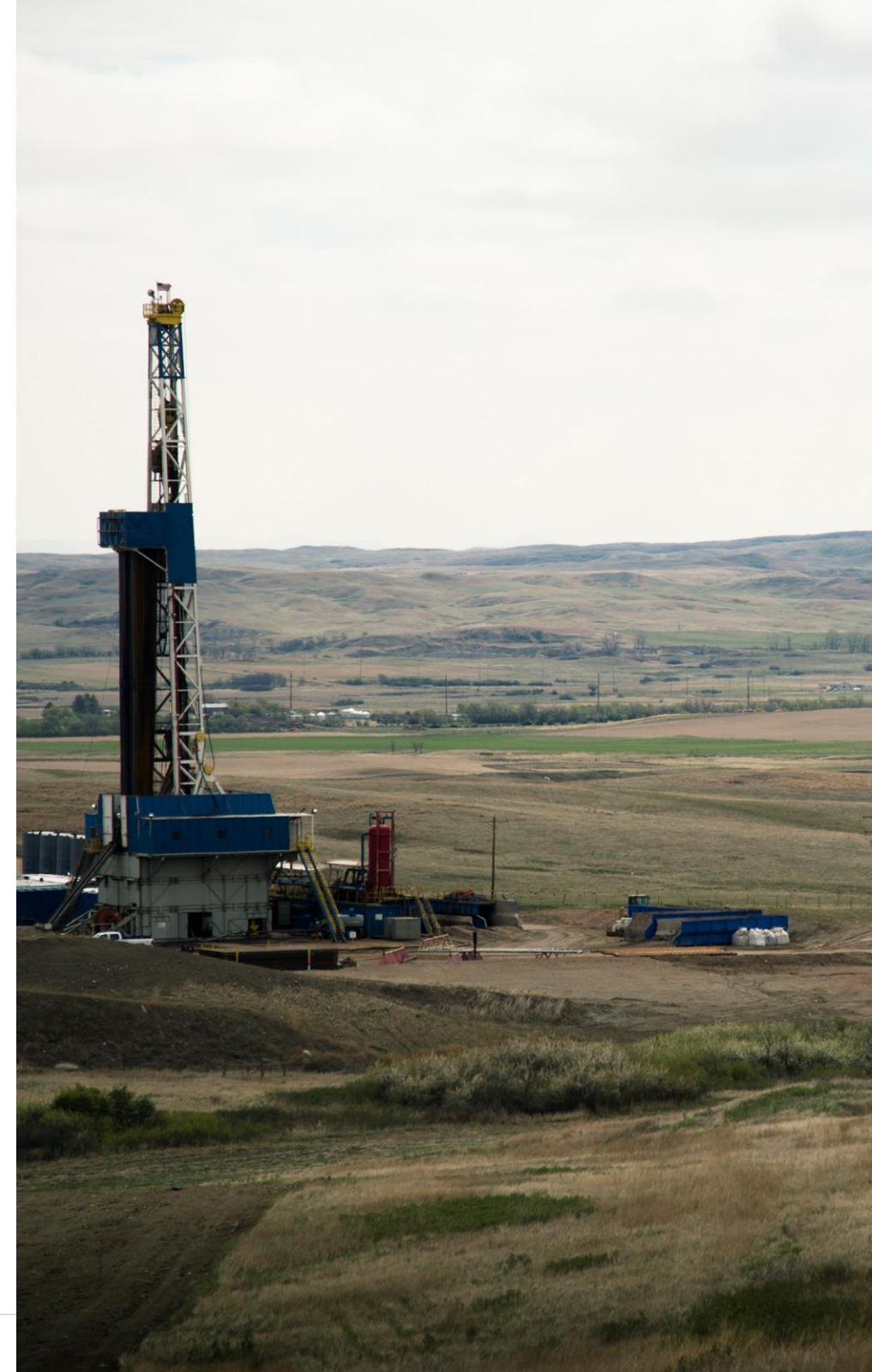
US transformation
On track

- “90-50”: 53 USD NOI break-even 2017¹
- 50% production growth 2014-18²

Onshore:
A **flexible cash generator**
at 50 USD¹

- Positive earnings below 50 USD¹
- Surplus cash below 50 USD¹
- 50% production growth 2017-20³

1. WTI price, adjusted NOI.
2. Offshore and onshore.
3. Based on current plans.



Delivering high value in our international portfolio

Improving quality in the portfolio	7 bn USD	Net present value increase ¹
Improving cash margin	Above 30 USD/boe	CFFO after tax (2018 - 2020) ²
Capturing high value growth	Above 40%	International share of CFFO after tax (2018 - 2020)

1. Non-sanctioned and non-government approved projects 2018 compared to 2016, assuming 70 USD/bbl.

2. Cash margin at 70 USD/bbl.

